



A LETTER FROM OUR CEO

In March, all of our lives changed.

Civil unrest, extreme weather, and fires have all compounded a global pandemic that has sickened and killed thousands, shattered the economy, forced millions out of work, and sent children home from school to learn. When I became CEO almost two years ago, I could never have imagined that I'd be leading Lincoln through such an unprecedented time, nor that our community would provide such extraordinary support when Bay Area children and families need us most. There are no better words to express our gratitude than a heartfelt thank you.

Right away we knew that the children and families we serve, already experiencing poverty and trauma, would face disparate health, financial, and educational impacts from COVID. The crisis has shed a light on what we at Lincoln have always known—that our most vulnerable communities do not have broad and equal access to basic physical and mental health services, educational and technology supports, or robust community resources. Finding ways to keep children and families connected, helping them heal from racial trauma, and holding ourselves and the systems we work in accountable for dismantling systemic racism are more important than ever. We have responded as we always have over our 137-year history, quickly and flexibly retooling our services to meet the impending and changing needs of our community.

And then, you stepped in. Donors, foundations, corporate funders, and government partners all stood with us in deeply significant ways. Thanks to you, Lincoln has kept each and every program operational at a time when many non-profits have had to reduce or close programming. With an unwavering faith and belief in our services, you provided support that saved lives and changed the trajectory for countless families.



As always, Lincoln immediately invested your contributions, and will continue doing so until "after" COVID and beyond. In this report, you'll see your investments in action, supporting the essential foundations of our work:

- Connection: Lincoln's Oakland Freedom Schools held its very first virtual camp this summer, focusing on the program's core of building strong connections with youth, families, and the community to close the opportunity gap and create a protective buffer from isolation;
- Healing: Through a new ACEs (Adverse Childhood Experiences) Aware grant supported by California's Surgeon General Dr. Nadine Burke-Harris, we have begun offering state-wide trainings on PAINT®, an innovative expressive arts program that facilitates healing from traumatic experiences and decreases the impact of multigenerational health disparities from chronic toxic stress;
- Cultural Humility: In the last few years, Lincoln has increased its efforts to address racial disparities and inequities. Our employee equity teams have led the way in both reflective processes and action steps that help shift the ways we show up for each other and for the families we serve. Those efforts have only deepened in the last few months with civil unrest and disparities becoming all the more apparent and pronounced.

We feel immense gratitude coupled with immense responsibility. We have much critical work to do, and with your essential support, we can continue impacting real change—for youth, families, and communities. We couldn't do this without you. Thank you for being part of the Lincoln family.

In Community,

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Allison Staulcup Becwar, LCSW, President and CEO

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GET INVOLVED

We'll work with you to figure out the best way to engage that works for you. From providing programs with essential supplies to supporting our future ROOT 21 event, you can make a difference to so many!

Follow us @Lincoln1883 on Facebook, Twitter, Instagram, and LinkedIn to receive the latest news, events, and Lincoln updates.

Give online at LincolnFamilies.org. From auto-monthly options and company match opportunities to honorary tributes and legacy giving, it's never been easier to give back.

ROOT UPDATE

After the shutdown, we, like so many organizations, made the decision to postpone our spring fundraising event. Now that living within the constraints of COVID have begun to stabilize, we have slowly turned our attention to planning ROOT for next year. Please save the date for our April 23, 2021 event where we'll take time to celebrate Lincoln's front-line work to address poverty and trauma, provide COVID-relief for families, and disrupt racial inequities in our communities. Details will be finalized around how the event will be held and they will be shared over the next few months.













2019-2020 in Review

FREEDOM SCHOOL SUMMER

Every summer, the magic of Oakland Freedom Schools comes alive. During July 2019, 118 scholars participated in the six-week program, enjoying daily programming including morning Harambee!, integrated reading instruction, afternoon enrichment activities, and Friday field trips. As always, scholars on average gained a one-year increase in instructional reading levels. A mere 12 months later, Freedom School launched a virtual summer camp program for the first time in Lincoln history.

ANTIOCH COMMUNITY HUB

Our resource hub at Park Middle School in Antioch kicked off its second year of programming with the start of school in August 2019. Students were connected to resources to support strong academic success and families were offered programs in parenting, school system navigation, economic empowerment, and mental health counseling. This spring, school closures forced a pivot to remote program delivery. Demand for services skyrocketed, and 585 services were provided by telephone and video calls in the first two months of shutdown alone, addressing basic needs and wellness.

WEST OAKLAND PROGRAMMING

In September 2019, we celebrated the grand opening of our Mandela Family Resource Center (MFRC), located on the historic 7th St. corridor of West Oakland. The Center is supported by our Neighborhoods Ready for School (NRFS) Initiative, which builds the capacity of nonprofit partners to provide supports to strengthen families of children ages 0-5 and prepare them to achieve in school. The MFRC provides resources to all ages, including workforce development, technology access, and safety-net supports, and served an unprecedented 1,331 children and families in their first five months of programming. Since the pandemic began, collectively, the MFRC and NRFS partners kicked into high gear, providing 1,849 families with food, laptops, and diapers, and other essential supplies from April to June. These outcomes demonstrate the power of our NRFS work in creating even greater community impact through growing the capacity of neighborhood partners.

KINSHIP SUMMIT

Lincoln held its first Kinship Policy Summit in November 2019, with over 100 attending to discuss findings from a statewide analysis of kinship care and the impact on families and relatives who care for children in and out of foster care and probation. For each child in foster care, there are 6 children living with a relative—most of whom have little access to resources, support, and legal protections. Nearly a year later, a follow-up forum was held online to discuss the state of hidden relative foster care specifically in Alameda County.

PANDEMIC SHUTDOWN: TELEHEALTH RESPONSE

At midnight on March 16, 2020, in observance of Bay Area shelter-in-place orders, Lincoln closed all four of its offices in Alameda and Contra Costa counties. Lincoln quickly sprung to action, shifting to a telehealth model to provide essential mental health services, and creating a Community Resource Website for families, staff, and communities to access important information. A shutdown that initially was meant to last three weeks, continues on through today. Lincoln's programs are critically important, and through the pandemic we have served more children and families than ever before.

CRISIS-RELIEF & TECH SUPPORTS

Between March and May 2020, Lincoln launched multiple campaigns to raise funds for providing disparately impacted youth and families with food, essential supplies, and technology supports for learning and accessing Lincoln services. Community and funder response was extraordinary, helping Lincoln raise more money and garner more support in three months than normally is raised in nine. With continued issues impacting families from technology access to fears around the ending of eviction moratoriums and government assistance, Lincoln's fall fundraising efforts will be critical to providing families with ongoing crisis supports.



Lincoln disrupts the cycle of poverty and trauma, empowering children and families to create strong futures.

41,400 lives impacted through programs, partners, training, and outreach (up from 29,120 last year!)

IMPACT IN ACTION

Since the pandemic began, we've seen many COVID silver linings emerge. Greater awareness now exists of disparities in access to mental health services, educational supports, and community resources faced by communities of color. Another silver lining was our staff's ability to recreate the beautiful experience of Freedom Schools online and include even more families through the process. We've worked hard to have just the right staff and leadership in place to meet the challenges of this crisis, and worked equally as hard to ensure that children and families have what they need during this most challenging of times. Our team is constantly assessing and tracking the progress of our programs to ensure we are meeting outcomes and, more importantly, supporting youth and families so they can thrive and build strong futures.

LEARN

We provide supports to students in pre-school through high school to remove roadblocks and engage learning, improve attendance, love reading, and thrive academically. During the shutdown, our EXCEL Hayward team stepped up in extraordinary ways, providing supports for students with special education needs to effectively transition to distance learning.

100% of teachers reported that students supported by our EXCEL team met their learning goals.

BELONG

We deliver preventative, individualized, and comprehensive family programs to strengthen stability and permanency, provide social and emotional supports, and build sustainable support networks. Social distancing and lockdowns have made our services more critical than ever to address increases in family stressors and spikes in abuse, neglect, and in some cases, the traumatic removal of children from the home.

100% of youth in our Intensive Home-Based Services program stayed in their homes or placements.

THRIVE

We go where youth and families are to provide supports for healing, connecting to resources, and creating economic mobility for the future. We are deeply troubled by the disparate impacts of COVID on learning loss experienced by students of color. Our Oakland Freedom Schools virtual summer camp was critical to addressing this through programming for students and families struggling with increased anxieties, and creating virtual safe spaces for learning, social-emotional skill building, and mental health

95% of parents reported: "Freedom Schools helped my child prepare for school."

FAMILY COVID RELIEF...THANKS TO YOU!

3,995 families provided food supports and essential supplies.

303 families provided Chromebooks for online access.

Meet Our Equity Teams

In 2015, Lincoln began a journey of taking on our own internal structures and processes to assess them through the lens of equity. In order to disrupt harmful power structures and build a culture of transparency and shared decision making, the Equity Teams were developed by and made up of direct service and support staff (Employee Equity Council/EEC) and management (Manager Equity Team/MET). These teams have taken on the critical role of interrogating Lincoln's structures, and helping to design policies and practices that move Lincoln towards an equitable working environment.

DEI (Diversity, Equity, and Inclusion) goals have been woven throughout our Strategic Plan, including creating promotional pipelines for staff of color, engaging in systems change at both the micro and macro level, adopting more equitable policies and practices, and bringing more awareness and advocacy to racial disparities. These equity efforts are works in progress and require constant attention and nurturing to move the needle forward as it informs Lincoln's work with youth, families, and communities.

The EEC is committed to maintaining a governing body within Lincoln that will focus on, advise Senior Management Team (SMT) around, and hold the agency accountable for actualizing racial equity, fostering intersectional mindfulness, and prioritizing the needs of front line staff in organizational planning.







Lee Porscha Moore, Mona Boboc, and Jade Curry are all employees who wear multiple hats at Lincoln. In addition to their roles in Therapeutic Behavioral Services, HOPE Contra Costa, and West Oakland Initiative, respectively, they also are integral members of the Employee Equity Council. As Equity Liaisons for the EEC, they have shepherded the agency's Equity Plan, promoted reflective processes in decision making, and collaborated with multiple groups throughout the organization to lift the voices of their colleagues.

Here's a snapshot of the structure, goals, and future priorities of the EEC...

Through six sub-committees (Data, SMT, Communication, Budget, Board, and Training), the EEC aims to engage leaders from all "levels of employment" in equity focused leadership to address issues across the organization, and stewards the agency's Equity Plan focused on the following goals:

Increase retention and decrease turnover;Offer competitive and equitable compensation; andSupport manager effectiveness.

"We cannot live our mission if we're not centering the voices and needs of our staff and those that directly serve our community into both short and long term decision making."

As Lincoln continues to deliver virtual telehealth services, Equity Teams are focused on bringing an equity lens to providing culturally-responsive support to youth and families during the pandemic. Work groups have been created to address the logistical considerations around re-entry, including examining the ways in which Lincoln can balance the diverse, and increasingly critical, needs of families with the needs of staff who are managing around-the-clock support of their own families. In addition, the work groups are advocating around the safety needs of staff and those we serve who have immune sensitivities or special accommodation needs.

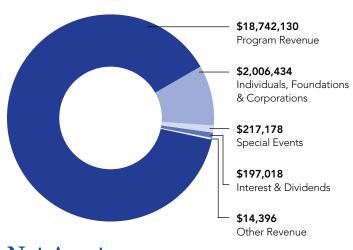
The role of the Equity Liaisons is essential to Lincoln's journey towards equity, which requires reflection, dialogue, and time. By creating dedicated roles and spaces to listen to and value the voices of all Lincoln staff, and by challenging existing organizational norms, the Equity Liaisons uphold a courageous dedication to equity that perseveres even in the face of new and unexpected challenges.



FISCAL YEAR 2019 (July 1, 2018-June 30, 2019)



\$21,177,156

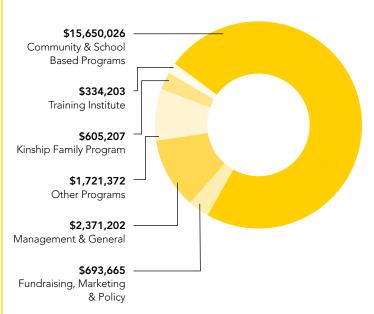


Net Assets

\$15,496,321



\$21,375,675



Charity Navigator 100/100 Encompass Rating

We're so excited to announce that Lincoln has earned an 100/100 rating on Charity Navigator for effectiveness and transparency in finance and accountability. Donors and funders can give with confidence knowing that their support will be invested immediately and responsibly into Lincoln's transformative programs impacting economic mobility, healing from trauma, and resource access for thousands of Bay Area youth and families.



In Gratitude

\$100,000+

Alameda County Probation Alameda County Social Services Contra Costa Behavioral Health Services First 5 Alameda County Hellman Foundation Holmgren Charitable Lead Trust Oakland Fund for Children and Youth

Alameda County BHCS

Alameda County HCSA

\$50,000+

Ann Martin Children's Center Contra Costa County **EHSD** Kaiser Permanente Sunlight Giving Zellerbach Family

\$25,000+

Foundation

Bainum Family Foundation Fund California Foundation for Stronger Communities Contra Costa Regional Health Foundation Oakland Unified School District Prevent Child Abuse California S.H. Cowell Foundation **Turnley Continuation Trust** Walter & Elise Haas Fund

\$10,000+

Bernard E. and Alba Witkin Charitable Foundation Daffodil Flower Group Dean and Margaret Lesher Foundation David de Figueiredo Insurance Industry Charitable Foundation, Inc.

Kenneth Rainin Foundation Morris Stulsaft Foundation Cynthia Prince Rite Aid The Clorox Company Wells Fargo Bank

Albertsons Foundation

\$5,000+

Kevin and Essie Asher **Barrios Trust** Mary Lee Becwar Chi Psi Berkeley David DeSilva Warren and Kim DeSouza Ernst & Young Ivan and Janine Fujihara Neil and Diane Goodhue Head-Royce School Tom and Elizabeth Henry Jack & Jill of America, Inc. Tri-Valley Chapter June and Julian Foss Foundation Dante and Lisa Robinson Beverly Sereda The TJX Foundation

\$1,000+

Anonymous Brian Bainum Randall Block and Catherine Egelhoff BTR Capital Management, First Republic Bank Gallagher Chapman Susan Gallardo and Mark Freitas Carole Hagglund Tammy Hansen Jefferson Hilliard In-N-Out Burger Foundation Vicki King Larry and Suzanne Margerum

Mariorie Mosher Schmidt

Foundation

Tom and Suzie Meier Kirsten and Mark Melton Nathan Moncrief Oakland Literacy Coalition Inc. Brian Outland Sheetal Patel and Nithin Reddy Andy and Ami Peay Barbara and William Peterson Port of Oakland Steve and Karen Roland Paul and Dawn Roma Elliott Sernel Pallavi Sharma David Shnapek Greg Welch

Chris Becwar and Allison

Anna Binder and Brian

Staulcup Becwar

\$500+

Dunn

Xochi Birch

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\$100+

Morgan Asher

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Kiskaddon

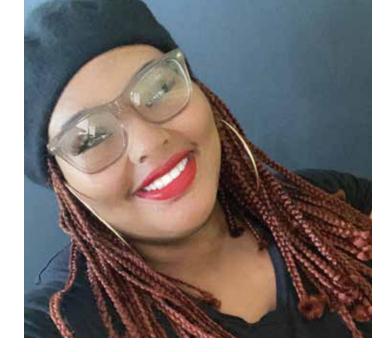
Jessica Wynn-Grant

Every effort has been made to ensure the accuracy of these listings, reflecting contributions received from July 1, 2019 to June 30, 2020. We regret any errors or omissions. Please phone 510-542-0345 with any corrections.

Esmeralda Marquez and

Sandra Levin

Roy Yip















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